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Graduate Program in Community and Regional Planning
School of Architecture
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PRESENT POSITION

Professor, University of Texas at Austin, Graduate Program in Community and Regional Planning.

- Faculty Associate: South Asia Institute; Institute of Latin American Studies; Alternative Dispute Resolution Portfolio; Volunteerism and Non-Profit Studies Portfolio
- Director, Civil Society Initiative, Center for Sustainable Development.
- Director, Joint Master's Program in Planning and Latin American Studies

Courses:

- Participatory Planning (facilitation, group process design, conflict resolution)
- International Sustainable Social Development
- Deep Democracy (dialogue and civic engagement)

EDUCATION

Ph.D., City and Regional Planning, Cornell University, 1975
Master of Regional Planning (MRP), Cornell University, 1971
B.A., Economics, Stanford University, 1969 (with honors)

TEACHING EXPERIENCE

Professor, School of Architecture and Planning, University of Texas, 1979-present
Visiting Professor, School of Architecture and Planning, National Engineering University of Peru, 1982, 1991
Assistant Professor, Department of City and Regional Planning, Cornell University, 1975-1976
Visiting Professor, Dept. of Economics, Catholic University of Peru, 1973-1974

FUNDED RESEARCH

- 2005-6 Resilient Communities: Participatory Neighborhood Recovery Planning in New Orleans (Hogg Grant)
- 2004-5 Deep Democracy: Creating a Culture of Dialogue (Hogg Grant)
- 2003-4 Creating a Culture of Dialogue in Austin (RGK Center/LBJ Library/Hogg)
- 2003 Values-based Social Development Movements in India (Hogg Grant)
- 2002 Building Deep Democracy: The South African Homeless People's Federation (Hogg Research Grant in Urban Governance)
- 2000 Community Participation in Local Governance: Maracaibo, Venezuela (Mellon Foundation, Hogg Foundation)
- 1999 Participatory Governance in Intentional Communities (Hogg Foundation)
- 1997-98 Social Capital and Participation in Texas-Mexico Border Colonias (Hewlett Packard; Center for the Study of Western Hemispheric Trade; Hogg)
- 1997 Pedagogical Innovations for Action Learning in Community Development (Hogg Research Grant in Urban Governance, Mellon Grant)
- 1996 Non-traditional Indicators for Community Economic Development in Cali, Colombia (Hogg Research Grant in Urban Governance)
- 1995 Local Participation in Community Economic Development: A Comparison of Texas and Mexico (Hogg, Mellon, U.S. Dept. of Educ. HEA)
- 1994 Local Economic Development in Europe and the Americas (CNRS)
- 1994 Free Trade and Regional Development in Yucatan (Mellon Foundation)
- 1993-95 Urban Environment & Local Participation in Caribbean (Ford Foundation)
- 1993 Local Participation in Municipal Government in El Salvador (USAID)
- 1993 Municipal Strengthening in Chile and Paraguay (USAID/RHUDO)
- 1992 Employment Implications of US-Mexico Free Trade Agreement (US Congress, Office of Technology Assessment)
- 1991 Exports and Small Business Development in Mexico's Secondary Cities (Hogg Endowment, Mellon, and URI)
- 1988-90 Flexible Production and the New Maquiladoras (US Commission for the Study of International Migration & Cooperative Economic Development)
- 1987-88 Local Initiatives in Developing the Maquiladora Supplier Industry in Texas- Mexico Border Cities (Hogg Endowment, Mellon, and URI)
- 1986 Decentralization and Regional Development Planning in Chile, Peru, and Nicaragua (Ford Foundation, Mellon, and URI grants)
- 1984-85 Urban Labor Market Impacts of High Technology Industries (Hogg Endowment, Policy Research Institute)
- 1983-84 Economic Development in the Texas-Mexico Border Region (Tinker)
- 1982-83 Regional Development and the New International Division of Labor in Peru (Fulbright Grant)
- 1981-82 Oil and Regional Development in Mexico (Mellon Foundation and University Research Institute)
- 1979-81 Metropolitan Growth and Subemployment (US Dept. of Commerce, Economic Development Administration)
- 1974-75 Regional Industrial Development in Peru (Ford Foundation, Social

1971 Science Research Council)
Econometric Model of Potential Growth Centers (New York State Urban
Development Corporation)

PROFESSIONAL EXPERIENCE/CONSULTING

Facilitator, Pontilly Neighborhood Visioning and Planning Workshop, New Orleans, 2006

Coordinator and lead facilitator, Multi-stakeholder Workshop on the Future of Neighborhood Planning in Austin: 2006

Team leader, Evaluation of Ten Years of Neighborhood Planning in Austin. 2006

Trainer, Public Policy Dispute Resolution workshop, American Planning Association, Texas Chapter Annual Meetings, Austin, TX, Nov. 2004

Team leader, Neighborhood Planning Workshop and House Dialogues for Barton Hills, October, 2004

Workshop leader, Dialogue and Civic Engagement, Shambhala Institute of Authentic Leadership, Halifax, June 2004

Workshop co-leader, Imagine Halifax, June 2004

Team leader, Appreciative Inquiry workshop, St. John's neighborhood, Austin, 2003

Team leader, citizen participation component of Sustainability Plan for Santiago, Mexico (Universidad de Monterrey School of Design), 2001

Team leader, design and implementation of training workshop in participatory methods for Hispanic NGO, Austin, Texas, 1999-2000

Consulting Planner, participatory design charrette for proposed mixed income community (Living Architecture, Austin, Texas), 1998

Team leader, social capital assessment project, Texas-Mexico border (Univ. of Texas)

Team leader, evaluation of USAID municipal development and citizen participation project, El Salvador (Cambridge Consulting Corporation), 1996

Senior consultant, institutional analysis for Panama Canal Plan, 1996 (Nathan Assoc.)

Team leader, technical assistance project for micro-enterprise program, City of Austin

Senior consultant, Municipal Governance Project in Argentina and Uruguay, U.S. Information Agency/Texas International Education Consortium, 1995

Community participation advisor, USAID Municipal Development Project, El Salvador, 1994

Team Leader, evaluation of enterprise zone program, State of Texas, 1994

Team Leader, USAID municipal strengthening program evaluation, El Salvador, 1993

Coordinator, micro-enterprise assistance project, 1993 (City of Austin)

Consultant, United Nations Habitat, 1992 (human settlements in Papua New Guinea)

Consultant, PADCO, for USAID in Chile, Bolivia, and Central America, 1991 (municipal development and secondary cities)

Consultant, Nathan Associates, for USAID in Chile, 1990 (municipal development)

Consultant, Foundation for International Community Assistance (FINCA), in Mexico City, 1990 (micro-enterprise development)

Economic Development Training Seminar Instructor, 1989, for Government of Puerto Rico (Fomento)
Consultant, U.S. Agency for International Development (AID), Lima, Peru, 1983, 1985
(decentralization and regional development planning)
Policy Analyst, Economic Development Administration, Washington, D.C., 1978-79
Economic Development Planner, Department of City Planning, San Francisco, 1976-78
Director, Program for International Studies in Regional Planning, Cornell, 1975-76
Consultant, National Planning Institute of Peru, 1971, 1974 (regional planning)
Planner, Tri-State Regional Planning Commission, New York City, 1970

MEMBERSHIP IN PROFESSIONAL AND SCHOLARLY ORGANIZATIONS

American Planning Association
Vice-Chair, International Division, 1993-1998
Sociedad Interamericana de Planificación
President, 1992-1994
Board of Directors, 1994-2000
Society for Organizational Learning
Founding research member, 2003-6

PUBLICATIONS

Books

Las Nuevas Maquiladoras de México: Exportaciones y Desarrollo Local. Guadalajara, Mexico: University of Guadalajara Press (1996).

(edited with C. Demaziere) *Local Economic Development in Europe and the Americas.* London: Mansell (1995).

Exports and Local Development: Mexico's New Maquiladoras. Austin: University of Texas Press (1992).

(edited with F. Moulaert) *Regional Analysis and the New International Division of Labor.* Boston: Kluwer-Nijhoff (1982).

Problemática Regional y Política Central. Lima: Universidad del Pacífico Press, 1983.

Journal Articles

(with Chris Tamborini) ""Work, Wages, and Gender in Export-Oriented Cities:

Global Assembly vs. International Tourism in Mexico," *Bulletin of Latin American Research* 26:1, 2007 (forthcoming)

(with Hugo Rincón) "La Democracia Plena: La Práctica del Compromiso Cívico en el Desarrollo Comunitario," *Ciudades* 67, 2005

"Deep Democracy: The Inner Practice of Civic Engagement," *Fieldnotes* 3, 2004
<http://www.shambhalainstitute.org/Fieldnotes/Issue3/index.html>

(with Christina Lowery) "Building Deep Democracy: The Story of a Grassroots Learning Organization in South Africa," *Planning Forum* 9, 2003, 47-65.

"*Amor y Vigor: Social Learning in the Texas-Mexico Border Colonias*," *Planning Forum* 4-5, pp. 33-48, 1999.

"El Empoderamiento: Desarrollo Económico Comunitario Desde Adentro Hacia Afuera," *Ecuador Debate* 44: 143-162, 1998.

"Building Social Capital: A Learning Agenda for the 21st Century," *Urban Studies*, 34:4-5, 745-760, 1997.

"Empowerment: Community Economic Development from the Inside Out," *Urban Studies*, 33:4-5, 617-630, 1996.

"Embracing Locality in Local Economic Development," *Urban Studies*, 32:4-5, 645-658, 1995.

"Reconociendo la Localidad en el Desarrollo Económico Local," *Revista Interamericana de Planificación*, 28:110, pp. 9-30, 1995.

"Desarrollo Económico Basado en la Comunidad: los EE.UU. y América Latina," *Revista Interamericana de Planificación*, 28:110, pp. 48-60, 1995.

(with G. Aguilar) "Small Enterprise Development in Mexico's Secondary Cities," *Journal of Latin American Studies* 13: 23-55, 1994 (Tsukuba, Japan).

"Increasing Domestic Content in Maquiladoras: The Role of Trade Associations and Public Policy," *Maquiladora Industry Annual Review, 1993-94*. Mexico: SEGUMEX, 1994, pp. 98-106.

"Una Nueva Época de Planificación Urbana en América Latina," *Revista Interamericana de Planificación* 26:103, 1993, pp. 9-18.

"Maquiladoras and their Transaction Patterns," *Frontera Norte* 3: 5, 1991, 55-84 .

"The Global Assembly Industry: Maquiladoras in International Perspective, " *Journal of Borderlands Scholars*, VI: 2, 1991, 73-104.

(with F. Moulaert and E. Swyngedouw), "The Geography of Fordist and Post-Fordist Accumulation and Regulation," *Papers of the Regional Science Association*. Vol. 64, 1988.

"Regionalization and Decentralization in Nicaragua," *Latin American Perspectives*, XIV, No. 2, 1987, 237-254.

(with Dennis Rondinelli), "Linking Decentralization and Regional Development Planning: The IRD Project in Peru . " *Journal of the American Planning Association*, 53: 3, 1987, pp. 348-357.

(with Carol Wise), "The Regional Implications of Public Investment in Peru, 1968-1983." *Latin American Research Review*, XVI: 2, 1986, pp. 93-116 .

(with Jose Garzon), "Prospects for Political Decentralization: Peru in the 1980s." *International Journal of Urban and Regional Research* 9, 3 (1985), pp. 330-340.

(with Jose Garzon), "El Estado, La Región y La Descentralización en el Perú." *Revista Interamericana de Planificación* 19, 73 (1985), pp. 124-139.

"El Auge Petrolero y la Planeación Regional en Mexico." *Revista Interamericana de Planificación* 17,66 (1983), pp. 149-163.

"The Longevity of Individual Low Income Employment in Growing and Declining Metropolitan Areas." *Journal of Regional Science* 22, 3 (1982), 367.

"Targeting the Subemployed." *Man, Environment, Space, and Time* 1,2 (Spring 1981), 108.

"Critical Dependency Analysis in Latin America." *Cornell Journal of Social Relations* 14:2 (Winter 1979), 139.

(with R . Pereira) . "A Relation Between the Gini and Elteto Measures of Inequality." *Quality and Quantity* 12, 2 (1978), 175 .

"Le Developpement Regional et les Limites d'une Reforme: L'experience au Perou du Gouvernement Militaire. " *Revue Tiers-Monde* 18, 72 (1977), 723 .

Chapters in books

"Dialogue and Planning: From Deliberation to Transformation," *Proceedings of the World Planning Schools Congress, Shanghai* (Track 2b.3, No. 2082) On-line

publication: www.gpean.org, (2002)

(with F. Moulaert and E. Swyngedouw), "Spatial Responses to Fordist and Post-Fordist Accumulation and Regulation," in Robert Jessop, Ed., *Regulation Theory and the Crisis of Capitalism*. Cheltenham, England: Edward Elgar (2000).

"Maquiladoras and NAFTA: The Great Divide," in Oscar Contreras, Ed., *La Globalizacion y el Futuro de las Maquiladoras en Mexico*. Hermosillo: University of Sonora Press (2000).

(with Thea Kayne) "Local Economic Development and Transnational Restructuring: The Case of Export-Assembly Manufacturing in Yucatan," in R. Tardanico and M. Rosenberg, Eds., *Poverty or Development? Global Restructuring and Regional Transformations in the U.S. South and the Mexican South*. NY: Routledge (1999).

"Le developpement economique communautaire aux Etats-Unis et en Amerique Latine," in C. Demaziere, ed. *Du Local au Global: Les Initiatives Locales pour le Developpement Economique en Europe et en Amerique*. Paris: L'Harmattan, pp. 211-230 (1996).

"De nouvelles pistes pour le developpement economique local," in C. Demaziere, ed. *Du Local au Global: Les Initiatives Locales pour le Developpement Economique en Europe et en Amerique*. Paris: L'Harmattan, pp. 363-374 (1996).

(with F. Moulaert) "Urban Restructuring and Local Response," in F. Moulaert and A. Scott, eds, *Cities, Enterprises and Society at the Eve of the XXIst Century*, London: Mansell (1996).

"Maquiladoras," *The New Handbook of Texas, Vol. 4*. Austin: Texas State Historical Association, pp. 497-498 (1996).

"Community-Based Economic Development in the U.S. and Latin America," in Demaziere and Wilson, eds., *Local Economic Development in Europe and the Americas*. London: Mansell, pp. 203-212 (1995).

"Future Directions in Local Economic Development," in Demaziere & Wilson, *op cit.*, pp. 311-320.

"Maquiladoras and Local Linkages: Building Transaction Networks in Guadalajara," in Sergio Diaz-Briquets and Sidney Weintraub, eds., *Regional and Sectoral Development in Mexico as Alternatives to Migration* Boulder: Westview Press, 1991, pp.169-206.

"Nueva Tecnología, Vínculos Locales y Políticas Públicas en la Industria de

Reexportación, " in F. Albuquerque Llorens, C. de Mattos, and R. Jordan Fuchs, eds., *Revolución Tecnológica y Reestructuración Productiva: Impactos y Desafíos Territoriales*. Buenos Aires: Grupo Editor Latinoamericano, Colección Estudios Políticos y Sociales, 1990, pp. 137-164.

"The New Maquiladoras: Flexible Manufacturing and Local Linkages, " in Khosrow Fatemi, ed., *The Maquiladora Industry: Economic Problem or Solution?* New York: Praeger, 1990, pp. 135-158.

"A Comparative Evaluation of Regionalization and Decentralization in Nicaragua, " in Michael Conroy, ed., *Nicaragua: Profiles of the Revolutionary Public Sector*. Boulder: Westview Press, 1987, pp. 41-58.

"Lima and the New International Division of Labor," in Michael Peter Smith and Joe Feagin, eds., *The Capitalist City*. Oxford: Basil Blackwell, 1987, pp. 199-212.

"Urban Growth, Subemployment, and Mobility," Edward M. Bergman (ed.), *Local Economies in Transition*. Durham, NC: Duke University Press, 1986, pp. 248-270.

"Mode of Production and Spatial Organization in Peru." In F. Moulaert and P. Wilson, eds., *Regional Analysis and the New International Division of Labor*. Boston: Kluwer-Nijhoff, 1982, pp. 79-96.

(with F. Moulaert). "Regional Political Economy: An Introduction and Overview." In F. Moulaert and P. Wilson, eds., *Regional Analysis and the New International Division of Labor*. Boston: Kluwer-Nijhoff, 1982, pp. 1-12.

"Región, Estado, y Inversión Pública, 1968-1983." In *Centralismo y la Cuestión Regional*, C. Delgado (Ed.). Lima: CEDESA, 1983.

Scholarly Reports and Monographs

(with Varun Vidyarthi) *Development from Within: Facilitating Group Consciousness for Sustainable Change*, Manavodaya Institute of Participatory Development, Lucknow, U.P., India, 191 pp., 2004.

NAFTA and the Electronics Industry in Mexico. Washington, DC: U.S. Congressional Office of Technology Assessment, Report No. H3-7200.0, 1992, 80 pp.

"Maquiladoras and Local Linkages: Building Transaction Networks in Guadalajara," in Diego C. Ascencio, et al., eds., *Unauthorized Migration: Addressing the Root Causes*, Vol. II, Ch. 42, pp. 1183-1221. Washington, D.C.: U.S. Government Printing Office (1990 0-270-631:QL3), 1990, pp. 135-158.

The New Maquiladoras: Export-Led Development and Local Linkages. U.S.

Commission on International Migration and Cooperative Economic Development, Washington, D.C., 1990, 100 pp.

Subemployment and the Urban Underclass. U. S. Department of Commerce, Economic Development Administration, Washington, D.C., 1981, 105 pp. (Distributed by the National Technical Information Service as Publication No. PB81 13 2219.)

A Paradigmatic View of Development Strategies. Bulletin No. 89, Cornell Rural Sociology Bulletin Series, 1977, 34 pp.

From Mode of Production to Spatial Formation: The Regional Consequences of Dependent Industrialization in Peru. Cornell Dissertation Series in Planning, Cornell University, 1975, 335 pp.

The Determination of Potential Growth Centers in Non-Metropolitan Regions: A Study of Center-Periphery Linkages. Unpublished Master's thesis in Regional Planning, Cornell University, 1971, 70 pp.

Book Reviews

Peter Senge, C. Otto Scharmer, Joseph Jaworski, and Betty Sue Flowers. *Presence: Human Purpose and the Field of the Future*. Randomhouse, 2005, in *The Collaborative Edge*, Spring-Summer, 2005.

Frederick Steiner, *Human Ecology: Following Nature's Lead*. Washington, DC: Island Press, 2002, in *Planning Forum* 9, 2003, 102-105.

Susan Tiano, *Patriarchy on the Line: Labor, Gender and Ideology in the Mexican Maquila Industry*, in *American Journal of Sociology*, Fall, 1995.

Richard Morse and Jorge Hardoy, eds., *Rethinking the Latin American City*, in *Journal of the American Planning Association*, 60:2, 1994, pp. 275-6.

Oswaldo Sunkel, ed. *Development from Within: Toward a Neostructuralist Approach for Latin America*, in *Inter-American Review of Bibliography*, XLIII: 2, 1993, 306-7

Neil Smith, *Uneven Development*, in *Journal of the Regional Science Association*, 27:1, 1987, pp. 143-144 .

T. Noyelle and T. Stanback, *The Economic Transformation of American Cities*, in *Journal of the American Planning Association*, 51: 2, pp. 238-39.

Professional Reports

Interim Evaluation of the USAID/El Salvador Municipal Development and Citizen Participation Project. Cambridge Consulting Corporation, 119 pp., 1996

(with Pedro Pablo Morcillo) *Análisis Institucional del Plan General para el Area del Canal.* Nathan Associates (IDB/Intercarib), Panama City, 30 pp., 1996.

An Evaluation of the Texas Enterprise Zone Program, Graduate Program in Community and Regional Planning, University of Texas, 85 pp., 1994

Evaluation of the USAID Social Stabilization and Municipal Development Strengthening Project (MEA) in El Salvador. Checchi & Assoc., 57 pp., 1994.

Growth Potential of Secondary Cities in Central America. PADCO, 30 pp., 1991

Municipal Development in Bolivia: A National Perspective. PADCO, 30 pp., 1991.

Small Scale Urban Infrastructure Initiatives for Municipal Strengthening in Chile. PADCO, 20 pp., 1991.

(and Lee Baker). *Chile: Issues and Opportunities in the Shelter and Urban Sector.* Washington, DC: USAID, PN-ABH-400, 126 pp., 1991.

Decentralization and Municipal Development in Chile: Options for USAID. Nathan Associates, 25 pp., 1990.

Impact of the FINCA Banks on Micro-enterprise Development in Mexico City. Prepared for the Foundation for International Community Assistance, Arlington, Virginia, 1990.

Evaluation of the Capital Improvements Business Loan Program. Class report prepared for the Department of Housing and Community Services, City of Austin, 1985, 77 pp. (Winner of AICP/APA Student Project Award, 1986)

(with Dennis Rondinelli), *Regional Planning in the Integrated Regional Development Project.* IRD Final Evaluation Report, U.S. Agency for International Development, Lima, Peru, 1985, 38 pp.

Decentralization Policy Agenda. Report No. SDA-13-85, U.S. Agency for International Development, Lima, Peru, 1985, 21 pp.

Strategy and Plan for a Two Year Technical Assistance and Training Program for Regional Development Planning and Implementation. Report No. 527-0169, U. S. Agency for International Development, Lima, Peru, 1983, 40 pp.

Regionalization, Public Policy and Political/Administrative Decentralization in Peru. Report No. FN-14-83, U. S. Agency for International Development, Lima, Peru, 1983, 48 pp.

A Survey of Economic Development Structures: Options for Austin. Class report prepared for the City of Austin, Department of Financial Services, 1984, 50 pp.

Options for an Industrial Development Policy for Austin: Towards a Selective Growth Strategy. Class report prepared for the City of Austin, Department of City Planning, 1981, 46 pp.

The Impact of the Presidio Military Base on the San Francisco Economy. Report prepared for the Department of City Planning, City of San Francisco, 1978, 20 pp.

(with R. Okamoto et al.). *Sixteenth Street Commercial Revitalization Plan.* Department of City Planning, City of San Francisco, 1978, 28 pp.

(with R. Okamoto et al.). *Commerce and Industry Element of the Comprehensive Plan of San Francisco.* Department of City Planning, City of San Francisco, 1977, 115 pp.

Potential Costs and Benefits of a Deep Water Dry Bulk Coal Port. Report prepared for the Department of City Planning, City of San Francisco, 1976, 25 pp.

Influencias Institucionales en el Desequilibrio Espacial del Perú: La Regionalización de las Inversiones Públicas. Serie de Documentos de Trabajo No. 21, CISEPA, Universidad Católica del Perú, Departamento de Economía, Lima, Peru, 1974, 34 pp.

Análisis de la Regionalización de las Inversiones Públicas, 1971-1974. Report No. APR-73, Instituto Nacional de Planificación, Lima, Peru, 1973, 25 pp.

Los Efectos Regionales de la Inversión en la Gran Minería: El Caso de Cuajone. Instituto Nacional de Planificación (ORDESUR), Arequipa, Peru, 1972, 32 pp.

Financial Costs and Benefits of a Prototype New Community. Interim Technical Report, Tri-State Regional Planning Commission, New York City, 1970, 28 pp.

Other publications

"Communicative Action in Practice," ACSP Update (national newsletter of Association of Collegiate Schools of Planning), No. 122, May/June 2001, 8-9.

"Towards a New Age of Planning in Latin America," *Interplan* (Quarterly

Publication of the American Planning Association International Division) 51:2, 1-2
(1995).